

BEFORE THE STATE OF NEW HAMPSHIRE
PUBLIC UTILITIES COMMISSION

AQUARION WATER COMPANY OF NEW HAMPSHIRE, INC.
Petition for Permanent Rates
DW 08-098

Direct Joint Testimony
of
Kenneth E. Traum
Assistant Consumer Advocate
and
Stephen R. Eckberg
Utility Analyst

Dated: June 9, 2009

1 **Q. Please state your names, positions and business address.**

2

3 A. (Mr. Traum) My name is Kenneth E. Traum. I am the Assistant
4 Consumer Advocate for the Office of Consumer Advocate
5 (OCA). The OCA is located at 21 South Fruit Street, Suite
6 18, Concord, New Hampshire 03301.

7

8 A. (Mr. Eckberg) My name is Stephen R. Eckberg. I am a Utility
9 Analyst for the OCA.

10

11 **Q. Do you both include in this testimony a statement of your**
12 **qualifications?**

13

14 A. (Mr. Traum) Yes, my resume is included in this testimony as
15 Attachment 1.

16

17 A. (Mr. Eckberg) Yes, my resume is included as Attachment 2.

18

19 **Q. Have you both previously testified before the New Hampshire**
20 **Utilities Commission (Commission)?**

21

22 A. (Mr. Traum) Yes.

23

24 A. (Mr. Eckberg) Yes.

1 **Q. Please describe the role of the OCA in this proceeding.**

2

3 A. The OCA is statutorily authorized to advocate on behalf of
4 residential customers of regulated utilities. RSA 363:28,
5 II. Aquarion Water Company of NH, Inc. (Aquarion or
6 Company) serves approximately 8,770 residential customers
7 in the Towns of Hampton and North Hampton and in the Rye
8 Beach and Jenness Beach Precincts in the Town of Rye along
9 the New Hampshire seacoast. The OCA is participating in
10 this docket on behalf of all of these residential
11 customers.

12

13 **Q. What is the purpose of your testimony?**

14

15 A. Our testimony responds to the request for permanent rates
16 filed by Aquarion. The first part of our testimony
17 discusses proposed adjustments to the Company's proposed
18 revenue requirement. The second part of our testimony
19 discusses certain proposed changes to the Company's rate
20 structure.

21

1 **Q. Please briefly summarize the Company's permanent rate**
2 **request.**

3
4 A. The Company seeks to increase its annual water revenues by
5 \$1,056,070. This amount equates to an overall increase of
6 21.08%. The Company proposes to apply the increase
7 uniformly across all rate classes, as well as to certain
8 miscellaneous charges.

9
10 Also, the Company seeks a step adjustment to rates to
11 recover its \$1.5 million rate base investment to replace
12 the Mill Road Standpipe. The Company proposes that the
13 step adjustment be effective as of the date of the
14 Commission's decision on permanent rates.

15
16 **Q. You referred to certain proposed changes to the Company's**
17 **rate structure. Please summarize these proposals.**

18
19 A. The Company seeks four changes to its rate structure.
20 These are implementation of: (1) a Water Infrastructure and
21 Conservation Adjustment surcharge (WICA); (2) a System
22 Development Charge (SDC); (3) an Inclining Block Rate
23 structure; and (4) a Water Balance Plan (WBP).

24

1 Q. What is the OCA's position on the Company's request to
2 increase its revenue?

3

4 A. We agree that the Company is entitled to an increase.
5 However, we propose certain adjustments to the Company's
6 proposed revenue requirement.

7

8 Q. Please list the OCA's proposed adjustments to the Company's
9 revenue requirement.

10

11 A. The OCA proposes the following adjustments:

12

13 (1) A reduction to the interest rate for short-term debt.

14 (2) The use of a return on equity (ROE) more consistent
15 with a recent Commission decision.

16 (3) A reduction to production expense associated with
17 unaccounted-for water.

18 (4) A reduction to Employee Bonus expense.

19 (5) Limiting expense pro forma adjustments to the known
20 and measurable amounts that occur during the 12 months
21 following the test year.

22 (6) The removal of non-recurring test year expenses.

23 (7) A reduction to MUI Corporate expenses.

24 (8) A reduction to certain insurance costs.

- 1 (9) The removal of lobbying expenses.
- 2 (10) The removal of certain advertising expenses.
- 3 (11) The removal of expenses associated with two lunches
4 for the Fire Chiefs Council.
- 5 (12) Adjust Rate base to reflect thirteen month average
6 rather than year end value and corresponding
7 adjustment to depreciation expenses.

8

9 **Q. Please summarize the basis for the OCA's first adjustment**
10 **to the revenue requirement, concerning the interest rate on**
11 **short-term debt.**

12

13 A. In April 2009, in response to a Company filing, the
14 Commission authorized the Company to exceed the short-term
15 debt limit set by Puc 608.05. See Order 24,959. The
16 Commission's order also adopted Staff's recommendation to
17 include the Company's short-term debt in the calculation of
18 the Company's overall weighted average cost of capital
19 (also referred to as rate of return) in this rate case. See
20 Id. at 3. The Company included \$2.6 million of short-term
21 debt in the calculation of its rate of return, see Schedule
22 4A (Attachment 3), but used an interest rate that the OCA
23 considers too high, 5.81%.

24

1 Q. What does the OCA recommend for the interest rate on short-
2 term debt?

3

4 A. In response to discovery, the Company provided the average
5 monthly interest rate on inter-company debt from May 2007
6 to February 2009. See Attachment 4, response to OCA 2-5.
7 Although the rate has declined to 1.42% for February 2009,
8 the OCA supports using the interest rate in effect at the
9 end of the test year or 3.97% (average of March and April,
10 2008). Using this rate instead of the rate proposed by the
11 Company equates to a 25 basis point reduction in the total
12 cost of capital or a \$49,739 reduction in the revenue
13 requirement requested.

14

15 Q. Please discuss the basis for the next adjustment proposed
16 by the OCA, which concerns the ROE.

17

18 A. The Company proposes a 10.23% return on equity. This
19 recommendation exceeds the return on equity recently
20 authorized by the Commission in a litigated proceeding.

21

1 **Q. What does the OCA recommend for the return on equity?**

2

3 A. The OCA asks the Commission to authorize a return on equity
4 for Aquarion that is more consistent with the return on
5 equity authorized for EnergyNorth d/b/a National Grid in DG
6 08-009, 9.54%.

7

8 **Q. What is the impact of an ROE of 9.54%?**

9

10 A. In response to discovery, the Company stated that a 50
11 basis point reduction to the proposed 10.23% ROE would
12 reduce the overall revenue requirement by approximately
13 \$70,000. See Attachment 5, response to OCA 1-55.
14 Therefore, if this same rate of 9.54% were applied in this
15 case, the revenue requirement would be reduced by
16 approximately \$96,600 $[(10.23 - 9.54)/.50 \times \$70,000]$.

17

18 **Q. Please address the basis for the OCA's next adjustment, a**
19 **reduction to the costs associated with producing**
20 **unaccounted-for water.**

21

22 A. The Company stated in discovery that in the twelve-month
23 test year (ended March 31, 2008), the percentage of

1 unaccounted-for water was 19.8%. See Attachment 6, response
2 to OCA 2-10.

3
4 **Q. Is the test-year level of unaccounted-for water comparable**
5 **to the Company's experience during other time periods?**

6
7 A. No. In response to discovery, the Company provided
8 information that the comparable unaccounted-for water
9 percentages for 2005, 2006 and for the 12 months ended
10 November 2008 were 9.6%, 13.5%, and 15.7%, respectively.
11 See Attachment 7, response to OCA 1-6. Further, for the
12 twelve months ended February 28, 2009, the unaccounted-for
13 water percentage was 14.8%. See Attachment 6, response to
14 OCA 2-10.

15
16 **Q. Is there some amount of unaccounted-for water that is**
17 **generally considered acceptable?**

18
19 A. The Company's consultant, Tata & Howard, prepared an
20 Integrated Water Resource Plan (IWRP) for the Company in
21 which it states, "AWWA [American Water Works Association]
22 specifies 10-15 percent as an acceptable level of
23 unaccounted for water in a distribution system." See
24 Attachment 8, response to OCA 1-11, Attachment A, p. 26.

1 Q. What is your conclusion and recommendation concerning the
2 test-year percentage of unaccounted-for water?

3
4 A. Based upon the information provided by the Company's
5 consultants, we conclude that the Company's unaccounted-for
6 water was abnormally high during the test year. Because
7 there are production costs incurred by the company to pump
8 and treat this unaccounted for water, we recommend that an
9 adjustment be made to test year production expenses to
10 account for the "excess" unaccounted for water.

11
12 Q. What is the amount of the adjustment the OCA recommends?

13
14 A. In response to discovery, the Company stated that each 1%
15 increase in unaccounted-for water adds \$2,645 of production
16 expense. See Attachment 9, response to OCA 1-7. Applying
17 the upper limit of 15% stated in the Company's IWRP, the
18 production expense adjustment should reflect the difference
19 between 15% and the 19.8% reported for the test year.
20 Therefore, we recommend an adjustment of \$12,696 [(19.8 -
21 15.0) x \$2,645].
22

1 Q. Please summarize the basis for the OCA's next proposed
2 adjustment to the costs for employee bonuses and officer
3 incentive payments.

4
5 A. The Company included in its calculation of revenue
6 requirement its test year expenses, and a pro forma
7 adjustment, for bonuses paid to employees and long-term
8 incentive payments to officers. See Attachment 10,
9 Schedule 1B, line 6; Attachment 11, Schedule 1E; and
10 Attachment 12, response to OCA 2-1. The Company's pro
11 forma test year amount for employee bonuses is \$15,932.
12 See Attachment 13, response to OCA 3-3. The Company's pro
13 forma test year amount for officer incentive payments is
14 \$15,907. See Attachment 12, response to OCA 2-1.

15
16 We understand that for ratemaking purposes, an expense such
17 as the employee bonus or officer incentive payments should
18 be necessary to providing service and provide a benefit to
19 the ratepayer. The Company's Employee Bonuses and Officer
20 Incentive Compensation, however, do not appear to meet this
21 standard.

22
23 According to the details provided by the Company, in the
24 first instance, the awarding of bonuses and incentive

1 compensation is dependent upon "achieving a threshold
2 'Profit Before Taxes'." See Attachment 14, response to OCA
3 3-1 and Attachment, p. 2; see also Attachment 15, response
4 to OCA 1-43.

5
6 Further, at least one of the service quality metrics, which
7 apply if the financial threshold is met concern the
8 performance of Aquarion Water Company, Inc. of Connecticut
9 (Aquarion CT). See Attachment 14, response to OCA 3-1 and
10 Attachment, p. 1; see also Attachment 15, response to OCA
11 1-43. Therefore, the OCA believes that the Company has not
12 met its burden to demonstrate that the employee bonus and
13 officer incentive expenses are necessary to providing
14 service and benefits to its New Hampshire customers.

15
16 **Q. What is the OCA's recommendation concerning the Company's**
17 **proposed recovery of employee bonus and officer incentive**
18 **expenses?**

19
20 A. The OCA recommends that the Commission reduce the revenue
21 requirement by \$31,839, the total amount included by the
22 Company for employee bonuses and officer incentive
23 compensation. In the alternative, the OCA recommends that
24 the Commission only allow the Company to recover 25% of

1 this total, or \$7960, which is consistent with the
2 Connecticut Department of Public Utility Control's decision
3 in Aquarion CT's last base rate case. See Attachment 16,
4 response to OCA 2-12, excerpt from Attachment A, pp. 56-57.

5
6 **Q. The next issue concerns limiting pro forma adjustments to**
7 **changes that occurred during the 12 months following the**
8 **test year. Would you please explain this further?**

9
10 **A.** Yes. The general goal of ratemaking is to account for the
11 relationship among revenues, expenses and rate base as they
12 existed during a test year period. Then, adjustments are
13 made to revenues and expenses for known and measurable
14 changes that occur during the 12 months following the test
15 year. In making proposed adjustments to the Company's
16 request, our main focus is to apply these principles
17 consistently.

1 Q. Please list the adjustments the OCA feels are necessary
2 relating to this issue.

3
4 A. The OCA's adjustments include:

5
6 (1) The Company's Schedule 1C (see Attachment 17)
7 regarding Salaries and Wages, calculates a pro forma
8 adjustment of \$63,446 to adjust for and annualize a
9 wage increase that took effect during the 12 months
10 after the test year. Specifically, this wage increase
11 took effect on December 1, 2008, 8 months after the
12 end of the test year. Consequently, the OCA's
13 position is that only 4 months of the increased
14 expenses should be included as a pro forma adjustment
15 to the test year. Therefore, the OCA recommends a pro
16 forma adjustment to Salaries and Wages of only
17 \$51,851. This is a reduction in the requested revenue
18 requirement of \$11,595. See Attachment 18, response
19 to OCA 1-39.¹

20
21 (2) Consistent with the prior item, the OCA recommends
22 that the Company's adjustment to Payroll taxes, see

¹The OCA would typically recommend an adjustment to benefits corresponding to a recommended salary and wage adjustment. In this case, however, the OCA is not aware that the company proposed a pro forma increase to benefits. So, we make no recommendation for such a decrease to benefit expenses.

1 Attachment 19, Schedule 1X, should be reduced by \$897
2 (\$7,064 - 6,167). See Attachment 20, response to OCA
3 1-40.

4
5 (3) The Company's filing includes the cost of purchased
6 electricity. See Attachment 21, Schedule 1J. The
7 total pro forma expense proposed is \$206,288.
8 However, the Company states its actual expense for the
9 12 months following the test year was \$205,101. See
10 Attachment 22, response to OCA 3-38. Thus, the OCA
11 recommends that the requested revenue requirement be
12 reduced by \$1,187.

13
14 (4) The Company's filing includes pro forma adjustments
15 for natural gas, propane, and fuel oil. See
16 Attachment 23, Schedule 1P. While current prices for
17 these fuels are considerably lower now than they were
18 a year ago, it would be inconsistent for the OCA to
19 recommend use of current prices as we are more than 12
20 months beyond the end of the test year. Instead, we
21 propose that these adjustments be based upon the
22 prices in effect approximately 6 months beyond the
23 test year. See Attachment 24, response to OCA 2-4.

1 At these prices, the pro forma adjustments for natural
2 gas, propane and fuel oil is reduced by \$713.

3
4 **Q. What is the total impact of these four recommended**
5 **adjustments proposed by the OCA?**

6
7 A. The total recommended reduction is \$14,392 (\$11,595 + \$897
8 + \$1,187 + \$713).

9
10 **Q. Please address the basis for the OCA's next proposed**
11 **adjustment, the removal of nonrecurring test year expenses.**

12
13 A. Certainly. In response to discovery, the Company indicated
14 that \$59,020 included in the rate filing is related to
15 consulting services which should be considered as
16 nonrecurring. See Attachment 25, response to Staff 3-3.

17
18 **Q. What does the OCA recommend with regard to these non-**
19 **recurring expenses?**

20
21 A. The Company's revenue requirement should be reduced by
22 \$59,020 to account for these non-recurring expenses.

1 **Q. Please explain the basis for the OCA's next adjustment to**
2 **the revenue requirement, which concerns the expenses**
3 **related Macquarie Utilities Incorporated (MUI).**

4
5 A. According to Company, the gross charge included in the test
6 year expenses from MUI for 11 months and 1 month from Kelda
7 Management (the Company's previous owner) fee was \$40,390.
8 Attachment 26, response to OCA 2-25. This amount was then
9 reduced for pro forma purposes to \$37,494. See Attachment
10 27, Schedule 1T. The OCA believes that the company has not
11 met its burden of proof to demonstrate that these costs are
12 necessary to the provision of service to customers and that
13 there is a benefit to customers.

14
15 **Q. What is the OCA's recommendation concerning the MUI**
16 **expenses?**

17
18 A. We recommend that the Commission allow only 25% of the
19 costs associated with MUI, or \$9,374 ($\$37,494 \times .25$), to be
20 included for the purpose of calculating the revenue
21 requirement. This course of action is consistent with the
22 Connecticut Department of Public Utilities' decision in the
23 Aquarion CT's last base rate case. See Attachment 16,
24 response to OCA 2-12 and Attachment A, p. 66-67. That

1 Order also instructed the Company, in future rate cases,
2 "to submit detailed information regarding [the MUI expense]
3 to include benefit conferred, justification for hourly
4 rates, detailed listing of all allocable expenses and
5 calculations supporting the allocation methodology." Id.
6 at p. 67. The OCA considers such requirements appropriate
7 for the NH Commission to impose upon Aquarion NH.

8
9 **Q. Please address the basis for the OCA's next proposed**
10 **adjustment, which relates to the removal from the revenue**
11 **requirement calculation of certain insurance costs.**

12
13 A. The Company, in response to discovery, indicated that the
14 pro forma test year includes an increase in expense
15 associated with its Commercial General Liability (CGL)
16 policy. See Attachment 28, response to Staff 2-23, section
17 (b). The CGL policy "provides coverage for third-party
18 property and liability damage claims arising out of the
19 Company's operations." Id. at section (c). The amount of
20 the increase is \$20,737 and is related to a change from a
21 self-insured program to a guaranteed-cost program. With
22 this change the Company now has "first dollar coverage."
23 Id. The Company also stated, "This policy change was made
24 in an effort to mitigate the Company's financial risk."

1 **Q. What is the OCA's recommendation concerning the increased**
2 **expense associated with the Company's CGL policy?**

3
4 A. The OCA views the Company's move to, and the expenses
5 associated with, the guaranteed-cost program as a shifting
6 financial risk to ratepayers. In effect, if the increased
7 expenses associated with this change were passed on to
8 ratepayers, they pay a higher premium to mitigate the
9 shareholders' exposure to the financial risk associated
10 with claims against this policy. Therefore, we recommend
11 that the entire increase associated with this new insurance
12 coverage be borne by shareholders. This recommendation
13 equates to a pro forma reduction to expense in the amount
14 of \$20,737.

15
16 **Q. Please address the basis for the OCA's next adjustment**
17 **regarding the removal of lobbying expenses.**

18
19 A. It is our understanding that Commission practice is to
20 exclude lobbying expenses paid by regulated utilities from
21 the calculation of rates. In response to discovery, the
22 Company stated that \$883 of the dues paid to the National
23 Association of Water Companies (NAWC) were for lobbying
24 purposes. See Attachment 29, response to OCA 2-6.

1 **Q. What is the OCA's recommendation concerning these lobbying**
2 **expenses?**

3
4 A. The OCA recommends that the Company's pro forma test year
5 expenses be reduced by \$883.

6
7 **Q. Next, please summarize the OCA's concerns about advertising**
8 **expenses.**

9
10 A. The Company's filing reports a \$2,100 advertising expense
11 for sponsorship of a back to school picnic for North
12 Hampton. See Attachment 30, Section 6 of the PUC 1604.01
13 Filing Requirements; and see Attachment 31, response to OCA
14 1-56. The OCA does not believe this expense meets the
15 ratemaking standard that an expense be necessary to the
16 provision of service and that it provide a benefit to
17 ratepayers in order to be included for ratemaking purposes.

18
19 **Q. What does the OCA recommend with regard to this advertising**
20 **expense?**

21
22 A. The OCA recommends that the pro forma test year expenses be
23 reduced by \$2,100 so as to eliminate recovery of this
24 expense.

1 Q. Are there any other expense items for which the OCA
2 believes an adjustment should be made relative to the
3 ratemaking standard that you just mentioned?
4

5 A. Yes. There is one relatively small adjustment that we
6 request the Commission direct the Company to make. In
7 response to discovery, the Company has stated that it paid
8 for lunch for all attendees at two meetings of the "Fire
9 Chiefs Council" held during the test year on June 13, 2007
10 and November 13, 2007. See Attachment 32, response to OCA
11 3-36. The total expense for these two events is \$215. Id.
12 The OCA acknowledges that this is a relatively small
13 expense, but we do not believe that the Company has
14 sustained its burden of proving that this expense is
15 necessary to provide service and benefits to ratepayers.
16

17 Q. What does the OCA recommend with regard to this expense?
18

19 A. The OCA recommends an adjustment in the amount of \$215 to
20 remove this expense for ratemaking purposes.
21

22 Q. Please discuss the basis of your next recommendation, that
23 the Company's rate base and depreciation expenses be
24 calculated using a thirteen-month average.

1 A. In its filing, the Company has used the test year end value
2 for its rate base (plant in service) rather than using a
3 thirteen month average value. The OCA disagrees with this
4 approach. As seen in footnote 1 on the Company's Schedule
5 3 (Attachment 33) the Company proposes a pro forma
6 adjustment to the 13 month average of Plant in Service to
7 the 3/31/2008 level. This net adjustment increases the
8 rate base by \$1,772,967. The OCA recommends that this
9 adjustment be removed. This removal would make an
10 estimated reduction on the Company's revenue requirement
11 request in the amount of \$243,232. This amount is
12 calculated by multiplying the recommended rate base
13 adjustment by the Company's proposed Rate of Return (RoR)
14 of 8.16% and then grossing up for taxes by dividing by the
15 tax factor of 59.48%. The OCA's use of the Company's
16 proposed RoR in this calculation is not intended to convey
17 our agreement with this aspect of the Company's rate
18 proposal.

19
20 To be consistent, depreciation should be calculated based
21 on this reduced plant in service value. The OCA has not
22 calculated this value at this time, as this is in part,
23 dependent upon service lives and salvage rates of retired
24 plants. The OCA has deferred to Staff testimony on these

1 two issues. However, the Company has provided additional
2 relevant information on both its Schedule 1W (see
3 Attachment 34) and in discovery, See Attachment 35,
4 response to OCA 1-36.

5
6 **Q. On June 2 the NHPUC Audit team issued an audit report**
7 **related to this docket. Does the OCA have any**
8 **recommendations related to the Company's revenue**
9 **requirement as a result of this report?**

10
11 **A.** No, not at this time. Although we have reviewed the Audit
12 report, which we received on June 2, we have not had an
13 opportunity to ask questions of the Company or Audit Staff
14 about the issues discussed in that report. To the extent
15 that we have any questions about these issues, or any of
16 the conclusions or recommendations in the Audit report, we
17 will ask these questions at the final hearing.
18 Consequently, we reserve our right to take a position on
19 any of these issues, conclusions or recommendations until
20 that time.

21
22 For clarity, we provide the following example of an issue
23 that strikes us as appropriate for follow up at the
24 hearing. On page 17 of the audit report, see Attachment

1 36, in the section on State Income Taxes, Audit Staff
2 states the following conclusion: "The result is an
3 overpayment of \$74,138 which was requested to be applied to
4 the 2008 tax liability." (emphasis omitted) The amount of
5 \$74,138, however, differs from a \$45,075 adjustment made by
6 the Company on Schedule 1AA, see Attachment 37.
7 Consequently, without more information, we are unable to
8 determine whether, or not, an adjustment to pro forma taxes
9 is required.

10
11 **Q. Does this conclude your discussion about the OCA's proposed**
12 **adjustments to the Company's revenue requirement for**
13 **permanent rates?**

14
15 A. Yes.

16
17 **Q. Before turning to the proposed rate structure changes, does**
18 **the OCA have a position on the Company's requested Step**
19 **Adjustment?**

20
21 A. The OCA does not object to the Company's request for a Step
22 Adjustment, but reserves the right to comment on the final
23 costs. The OCA understands that the final amount of the
24 revenue adjustment will be based on the final project costs

1 submitted by the Company when the project is complete and
2 providing service to customers. These final project costs
3 will be subject to audit by NHPUC Staff. The OCA asks that
4 the Company provide a copy of its step adjustment filing
5 and recommends that the Commission use the same
6 depreciation rates and cost of capital as used to determine
7 permanent rates.

8
9 **Q. Turning to the rate structure issues you identified at the**
10 **beginning of your testimony, does the OCA have a position**
11 **on the Company's Water Infrastructure and Conservation**
12 **Adjustment (WICA) surcharge proposal?**

13
14 **A.** Yes, the OCA is generally supportive of the proposed WICA.
15 However, we believe that the Company's proposal for this
16 program requires further refinement and certain additional
17 limitations. In the last few days, the OCA has received
18 some additional information from the Company about its rate
19 structure proposals, but we have yet to have the
20 opportunity to review and respond to these in an informed
21 and meaningful way.

22

1 Q. Recognizing that the OCA has yet to digest the further
2 details just received from the Company, do you have any
3 general comments to offer?
4

5 A. Yes, generally speaking, and pending our review of the
6 further details recently received from the Company, the OCA
7 offers the following comments about the proposed WICA.
8

9 (1) The OCA believes that the WICA, if approved by the
10 Commission, should be authorized as a pilot program of
11 limited duration. The OCA suggests a duration of no
12 more than four years.
13

14 (2) The OCA believes that the WICA should be restricted to
15 non-revenue producing projects.
16

17 (3) The OCA believes that the recovery of actual costs
18 through the WICA should be limited to the estimated
19 costs provided during the pre-approval process. Any
20 remaining balance would be through a subsequent base
21 rate case.
22

23 (4) The WICA surcharge should be determined annually and
24 be capped at a specific percentage of base revenue

1 level approved by the Commission in the most recent
2 general rate proceeding. Further, the cumulative
3 increase for the entire Pilot period should be capped
4 at some total percent of rate base.

5
6 (5) The WICA surcharge should cover **only** eligible projects
7 and costs that are incremental to the historic average
8 amount spent for projects that would have been WICA
9 eligible had such a program been in effect. The OCA
10 proposes that a four year historic average be used to
11 set the baseline amount that would be ineligible to
12 recover through a WICA surcharge.

13
14 (6) The OCA believes that, in calculating the WICA
15 surcharge, any projected cost savings due to the WICA
16 projects should be included. For instance, an
17 objective of the WICA is to "reduce water lost due to
18 leakage". See Attachment 38, Pre-filed testimony of
19 Larry Bingaman, page 13, line 5. While such an
20 objective is clearly a significant benefit to the
21 system, reducing water loss will also reduce the
22 Company's Operation and Maintenance costs. So, costs
23 savings associated with reduced unaccounted-for water

1 should be included in the calculation of the WICA
2 surcharge.

3
4 (7) The Company should not file a petition for a change in
5 its WICA in the same twelve month period in which it
6 has filed a request for a general increase in basic
7 rates.

8
9 (8) The OCA believes that the WICA implementation process
10 should include, at a minimum, the following processes
11 and limitations:

12
13 (a) A pre-approval process to determine the projects
14 eligible for inclusion. This process should
15 include receipt by the Company of input from
16 Staff, the OCA and other interested stakeholders.
17 To the extent that the participants to the pre-
18 approval process are unable to agree on a list of
19 eligible projects, an opportunity for a hearing
20 before the Commission or its designee should be
21 available. The pre-approval process should be
22 limited to reviewing and pre-approving projects
23 planned for the following year and should include
24 a review of the Company's best estimates of the

1 costs for the proposed projects. The pre-
2 approval process will include a determination by
3 the Commission that the eligible projects are
4 consistent with the public good, but will not
5 include the determination of whether or not the
6 actual costs were prudently incurred.

7
8 (b) A process to review the actual costs incurred for
9 eligible projects. This process would occur when
10 pre-approved projects are completed and in
11 service. At that time, the Company should be
12 required to file a request to recover and proof
13 of its actual costs. This filing should be
14 audited by the PUC Audit Staff, and be provided
15 to the OCA. The Commission should determine the
16 prudence of actual costs only after Audit's
17 review and an opportunity for the filing of
18 comments by the Staff, the OCA and other
19 stakeholders.

20

1 Q. Are there any other comments that you would like the
2 Commission to consider in authorizing a WICA Pilot Program?

3
4 A. Yes, we have two additional comments. First, the OCA urges
5 the Company, Staff, and other parties to carefully discuss
6 and think through as much as possible the process for
7 implementing a WICA in order to ensure that all parties
8 have the same understanding of how it will work.

9
10 Second, through the Company's filing and discovery
11 responses, the OCA is aware that rate mechanisms similar to
12 the proposed WICA are in effect in other jurisdictions.
13 See, e.g., Attachment 38, Pre-filed testimony of Larry
14 Bingaman, page 13, lines 10-13; see also Attachment 39,
15 response to OCA 1-15; and Attachment 40, response to OCA 2-
16 16. Therefore, some information is likely available from
17 other regulatory agencies that would help guide the
18 Commission in making its determination about whether to
19 authorize, and, if so, how to implement a WICA for
20 Aquarion. The OCA encourages the Commission, before it
21 authorizes a WICA in NH, to investigate the experiences of
22 other jurisdictions - good and bad - with WICA-like
23 mechanisms.

24

1 **Q. Please address the OCA's position on the System Development**
2 **Charge (SDC).**

3

4 A. One way to view the SDC is as an expansion of the current
5 calculation of the contribution required for a new
6 connection. Under the SDC "buy-in" approach, which the
7 Company advocates (see Attachment 38, Pre-filed testimony
8 of Larry Bingaman, page 17, line 4), the calculation of the
9 contribution is extended to cover costs related to the
10 capacity of the existing infrastructure beyond the new
11 customer's service line.

12

13 **Q. Does the OCA support the SDC?**

14

15 A. The OCA supports the concept of eliminating or reducing
16 subsidization by existing utility customers of new
17 customers. Generally, the OCA supports requiring new
18 customers to pay the fair share of the costs they impose
19 upon the utility for connecting them to the system. We see
20 the SDC concept as consistent with, and an expansion of,
21 that position.

22

23 As discussed above with regard to the proposed WICA, in the
24 last few days, we have received additional information from

1 the Company concerning the SDC. We have yet to fully
2 digest this new information, and reserve our right to
3 comment about it at a later time. Notwithstanding this
4 reservation, at this time, we are generally supportive of
5 the SDC with one limitation.

6
7 **Q. What limitation to the SDC does the OCA propose?**

8
9 A. As we propose for the WICA, the OCA proposes that the SDC
10 be implemented as a four year Pilot program.

11
12 **Q. Please comment of the next rate structure proposal, the
13 implementation of an inclining block structure.**

14
15 A. The OCA is generally supportive of cost-effective
16 approaches to conservation. We believe an inclining block
17 rate, if properly structured and implemented, will result
18 in conservation by consumers.

19
20 **Q. Please elaborate on what you mean by "properly structured
21 and implemented"?**

22
23 A. The residential customers that the Company proposes to bill
24 an inclining block rate are billed quarterly. The OCA is

1 very concerned that quarterly billing would significantly
2 dampen the main objective of this rate structure - the
3 price signal to the customer. Without the more frequent
4 and regular price signal available with monthly billing,
5 the customer's ability and opportunity to learn the
6 connection between usage and cost is impaired. Also, the
7 risk is increased that, without this connection, customers
8 will end up with very high water bills. With the current
9 quarterly billing, the effect of the inclining block rate
10 on the customers' bill will not be seen until *long after*
11 the water consumption has occurred.

12
13 **Q. What does the OCA recommend to address this concern about**
14 **timelier price signals?**

15
16 **A.** The Company could, for example, transition to monthly meter
17 reading and billing for at least the summer period. This
18 is a time when consumption is typically higher and bills
19 are likely to be larger as a result of the proposed
20 inclining-block rate structure. Then, over some reasonably
21 short period of time, the Company could transition to year-
22 round monthly billing.

23

1 Also, the OCA believes that customer education and outreach
2 will be very important to the successful implementation of
3 an inclining-block rate structure, if the Commission
4 approves the Company's proposal.

5
6 **Q. Does the OCA have any other comments about the proposed**
7 **inclining-block rate structure?**

8
9 A. The Company proposes to exempt seasonal and industrial
10 customers. Because the flat usage rate charged to seasonal
11 customers is higher than the proposed second, or tail,
12 block of the proposed inclining block rate, the OCA does
13 not oppose their exemption from this rate.

14
15 **Q. What about the proposed exemption of industrial customers,**
16 **does the OCA agree with the Company's proposal to exempt**
17 **them from the proposed inclining block structure?**

18
19 A. No. The Company contends that the usage of its two
20 industrial customers is "fairly stable and not weather
21 sensitive." See Attachment 41, Pre-filed testimony of Troy
22 Dixon, p. 7, lines 8-10. Accepting that statement and
23 recognizing that the Company is proposing to increase the
24 industrial class rates by approximately the same percentage

1 as the overall percentage increase, however, the OCA still
2 believes that a move towards an inclining-block structure
3 is appropriate for these two customers at this time.

4
5 **Q. What does the OCA suggest for the industrial class rate?**

6
7 A. The OCA suggests that the Company re-design the industrial
8 class rate in inclining blocks. This could be done in a
9 revenue-neutral way; in other words, in a way that results
10 in the existing industrial customers paying the same amount
11 under the inclining-block rate, for the same usage, as
12 under the Company's proposed rate. But, the inclining
13 block rate would have an advantage over the Company's
14 proposed industrial rate structure in that it would provide
15 these customers with a greater price incentive to reduce
16 their water use. This objective is consistent with the
17 Company's conservation goals.

18
19 **Q. Please explain the OCA's position on the final rate**
20 **structure proposal, the Water Balance Plan (WBP).**

21
22 A. The OCA is generally supportive of the concept of a WBP as
23 it is aimed at promoting conservation. We believe further
24 discussion is warranted regarding: 1) whether 100,000

1 gallons per year is the proper threshold; 2) whether there
2 should be any exceptions to the fee; and 3) the process for
3 spending "Water Banking" funds. See Attachment 38, Pre-
4 filed testimony of Larry Bingaman, page 20-21.

5
6 Also, as mentioned above with regard to the proposed WICA
7 and SDC, we have just received additional information from
8 the Company concerning WBP. We will require additional
9 time to review these details, and reserve our right to
10 comment further about the WBP at a later time.

11
12 **Q. Does this conclude your comments concerning the Company's**
13 **proposed changes to its rate structure?**

14
15 A. Yes.

16
17 **Q. Do you have any additional issues that you wish to raise**
18 **before you conclude your testimony?**

19
20 A. Yes. Although the issue of rate case expenses is not ripe
21 for resolution at this time, we offer some general comments
22 in anticipation of the Commission's determination of this
23 issue. The OCA has consistently supported competitive
24 bidding as the primary approach utilities should take in

1 order to minimize costs to ratepayers. In this regard, we
2 view rate case expenses as no different than other utility
3 expenses. We encourage the Commission to require utilities
4 to use competitive bidding to procure assistance from
5 consultants and legal counsel for rate cases.

6
7 **Q. Do you have any final comments?**

8
9 A. Yes. This testimony is based upon filings and responses to
10 discovery received to date. To the extent that the Company
11 makes additional filings, revises prior filings, or
12 supplements previous data responses, or that the testimony
13 filed by other parties raises new issues, the OCA reserves
14 its right to comment at a later time.

15
16 **Q. Does this complete your testimony on behalf of the OCA?**

17
18 A. Yes. Thank you.
19

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Testimony of Traum and Eckberg
List of Attachments

- Attachment 1 - Traum Qualifications
- Attachment 2 - Eckberg Qualifications
- Attachment 3 - Schedule 4A
- Attachment 4 - Response to OCA 2-5
- Attachment 5 - Response to OCA 1-55
- Attachment 6 - Response to OCA 2-10
- Attachment 7 - Response to OCA 1-6
- Attachment 8 - Response to OCA 1-11, Attachment A, excerpts
- Attachment 9 - Response to OCA 1-7
- Attachment 10 - Schedule 1B
- Attachment 11 - Schedule 1E
- Attachment 12 - Response to OCA 2-1
- Attachment 13 - Response to OCA 3-3
- Attachment 14 - Response to OCA 3-1, Attachment A
- Attachment 15 - Response to OCA 1-43
- Attachment 16 - Response to OCA 2-12, Attachment A, excerpts
- Attachment 17 - Schedule 1C
- Attachment 18 - Response to OCA 1-39, Attachment A
- Attachment 19 - Schedule 1X
- Attachment 20 - Response to OCA 1-40
- Attachment 21 - Schedule 1J
- Attachment 22 - Response to OCA 3-38
- Attachment 23 - Schedule 1P
- Attachment 24 - Response to OCA 2-4
- Attachment 25 - Response to Staff 3-3
- Attachment 26 - Response to OCA 2-25
- Attachment 27 - Schedule 1T
- Attachment 28 - Response to Staff 2-23
- Attachment 29 - Response to OCA 2-6
- Attachment 30 - PUC 1604.01- Section 6
- Attachment 31 - Response to OCA 1-56
- Attachment 32 - Response to OCA 3-36
- Attachment 33 - Schedule 3
- Attachment 34 - Schedule IW
- Attachment 35 - Response to OCA 1-36
- Attachment 36 - Audit Report, excerpts
- Attachment 37 - Schedule 1AA
- Attachment 38 - Pre-filed testimony of Larry Bingaman, excerpts
- Attachment 39 - Response to OCA 1-15
- Attachment 40 - Response to OCA 2-16
- Attachment 41 - Direct testimony of Troy Dixon, excerpts